

*Preliminary Draft  
For Discussion Purposes Only*

**DISCUSSION OUTLINE  
OMP ADVISORY SESSION  
January 7, 2003**

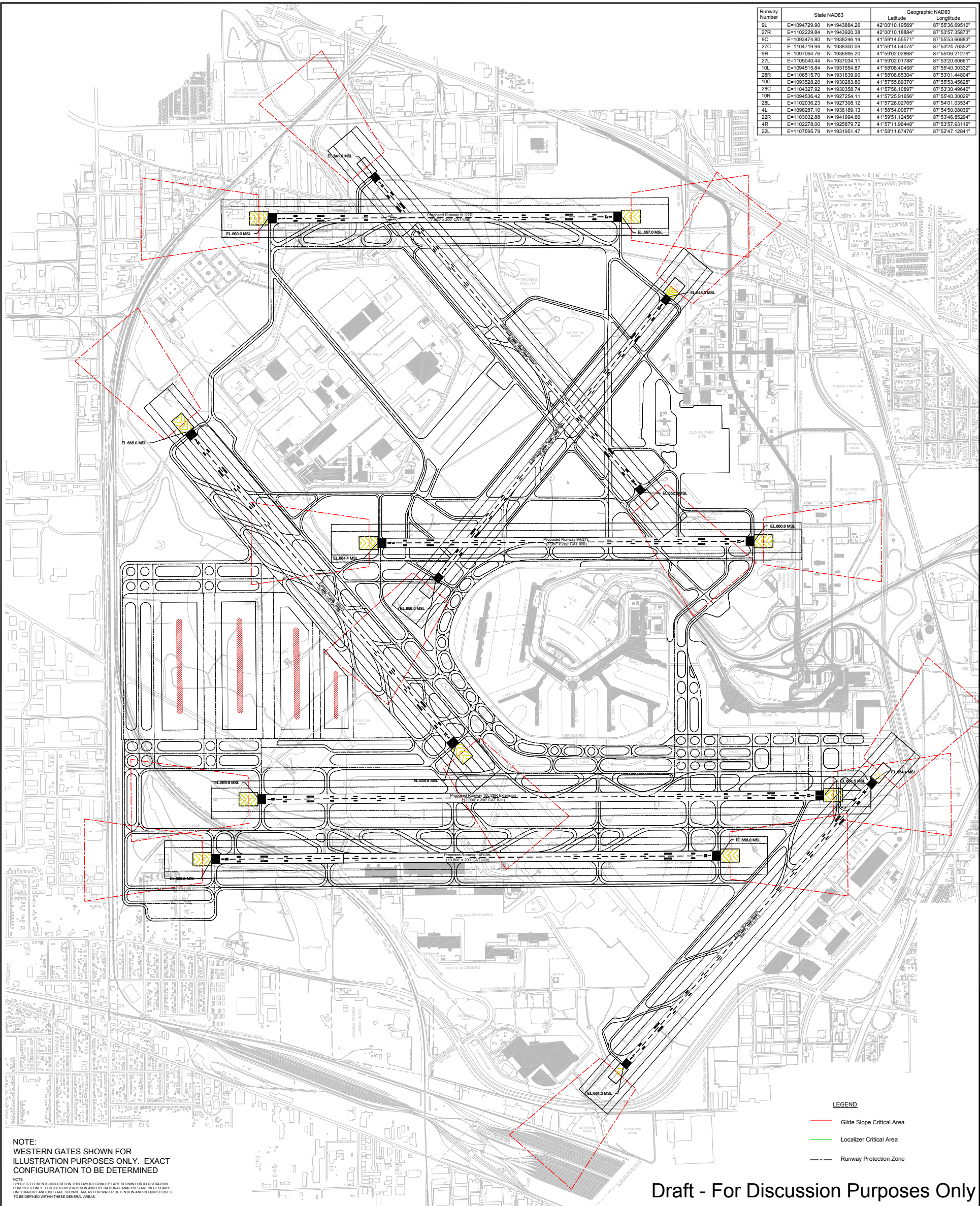
Prepared by  
Ricondo & Associates, Inc.

**AGENDA**

- I. AIRPORT LAYOUT PLAN SIMULATION RESULTS
- II. AIRPORT LAYOUT PLAN SUBMITTAL
- III. FAA AIR TRAFFIC ALTERNATE LAYOUT

*Preliminary Draft  
For Discussion Purposes Only*

## **I. AIRPORT LAYOUT PLAN SIMULATION RESULTS**



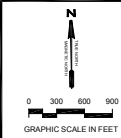
Runway Number	State NAD83		Geographic NAD83	
	Easting	Northing	Latitude	Longitude
9L	E=1094729.90	N=1943884.26	42°00'10.19569"	87°55'36.69510"
27R	E=1102229.84	N=1943920.38	42°00'10.18884"	87°55'37.35873"
9C	E=1093474.80	N=1938246.14	41°59'14.55571"	87°55'33.66883"
27C	E=1104719.94	N=1938300.09	41°59'14.54074"	87°53'24.76352"
9R	E=1097064.76	N=1936995.20	41°59'02.02968"	87°55'06.21279"
27L	E=1105040.44	N=1937034.11	41°59'02.01789"	87°53'20.60661"
10L	E=1094515.84	N=1931554.87	41°58'08.40458"	87°55'40.30332"
28R	E=1108515.70	N=1931639.90	41°58'08.65304"	87°53'01.44804"
10C	E=1093528.20	N=1930283.80	41°57'55.89370"	87°55'33.45628"
28C	E=1104327.92	N=1930358.74	41°57'56.10897"	87°53'30.49640"
10R	E=1084536.42	N=1927254.11	41°57'25.91656"	87°55'40.30029"
28L	E=1102038.23	N=1927306.12	41°57'26.02765"	87°54'01.03534"
4L	E=1098287.10	N=1936189.13	41°58'54.00677"	87°54'50.08039"
22R	E=1103032.88	N=1941994.66	41°59'51.12456"	87°53'46.85294"
4R	E=1102278.00	N=1925879.72	41°57'11.96448"	87°53'57.93119"
22L	E=1107595.79	N=1931951.47	41°58'11.67476"	87°52'47.12841"

NOTE:  
WESTERN GATES SHOWN FOR  
ILLUSTRATION PURPOSES ONLY. EXACT  
CONFIGURATION TO BE DETERMINED

NOTE:  
SPECIFIC ELEMENTS INCLUDED IN THIS LAYOUT CONCEPT ARE SHOWN FOR ILLUSTRATION  
PURPOSES ONLY. FURTHER OBSTRUCTION AND OPERATIONAL ANALYSES ARE NECESSARY.  
ONLY MAJOR LAND USES ARE SHOWN. AREAS FOR WATER DETENTION AND REQUIRED USES  
TO BE DEFINED WITHIN THESE GENERAL AREAS.

Draft - For Discussion Purposes Only

Design by:	Checked by:
Drawn by:	Approved by:
Project No:	
July 16, 2002	
Sheet x of x	



O'Hare  
International  
Airport

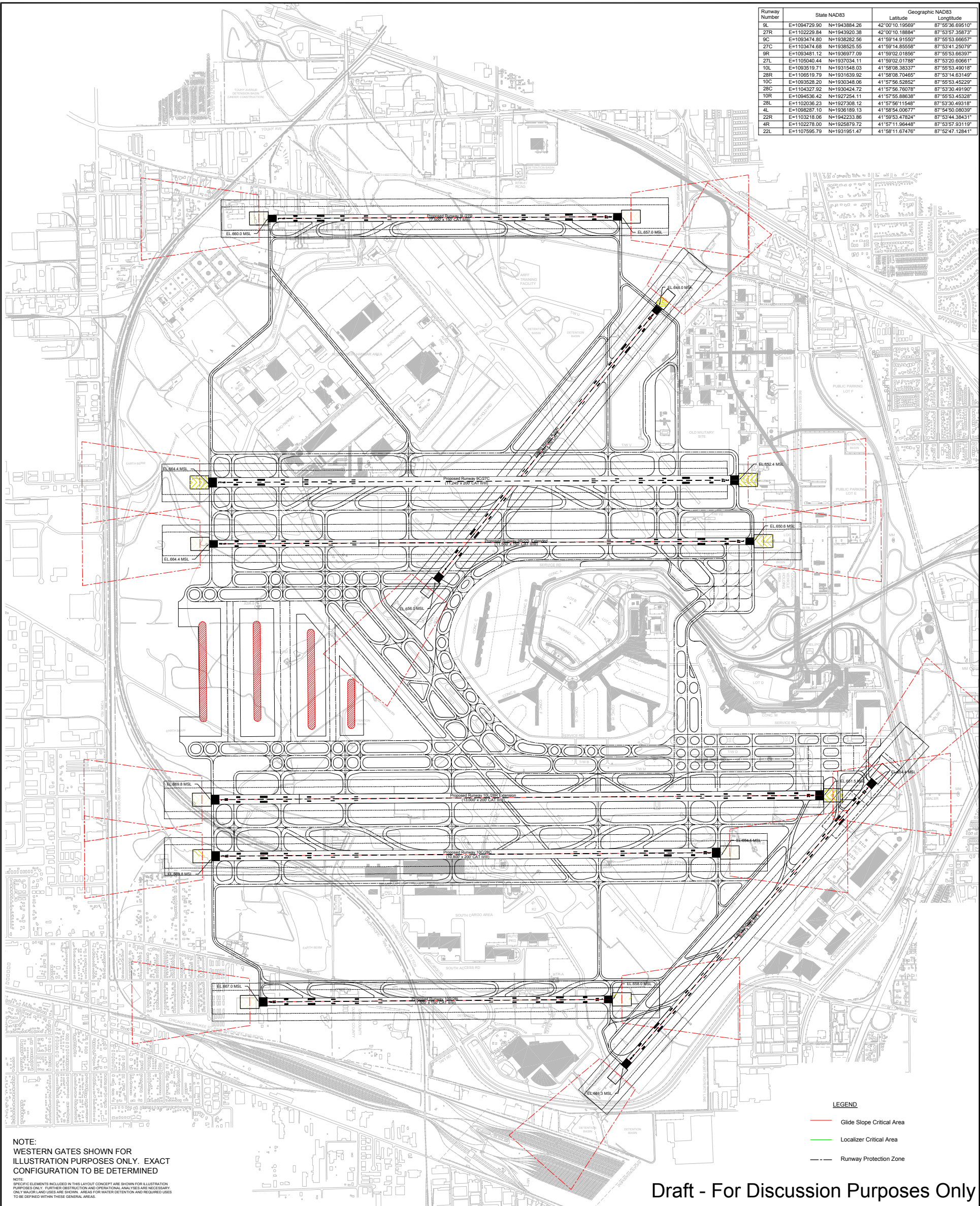
No.	Revisions	Date

## FUTURE AIRPORT DRAWING Option 1



Exhibit I-1





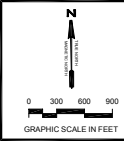
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9C	E=1093474.80	N=1938282.56	41°59'14.91550"	87°55'53.66657"
27C	E=1103474.68	N=1938525.55	41°59'14.85558"	87°53'41.25079"
9R	E=1093481.12	N=1936977.09	41°59'02.01856"	87°55'53.66397"
27L	E=1105940.44	N=1937034.11	41°59'02.01798"	87°53'20.90661"
10L	E=1093519.71	N=1931548.03	41°58'08.38337"	87°55'53.49018"
28R	E=1106519.79	N=1931639.92	41°58'08.70465"	87°53'14.63149"
10C	E=1093528.20	N=1930348.06	41°57'56.52852"	87°55'53.45229"
28C	E=1104327.92	N=1930424.72	41°57'56.76078"	87°53'30.49190"
10R	E=1094536.42	N=1927254.11	41°57'55.88638"	87°55'53.45328"
28L	E=1102036.23	N=1927306.12	41°57'56.11548"	87°53'30.49316"
4L	E=1096287.10	N=1936189.13	41°56'54.00677"	87°54'50.08039"
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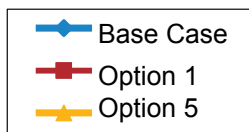
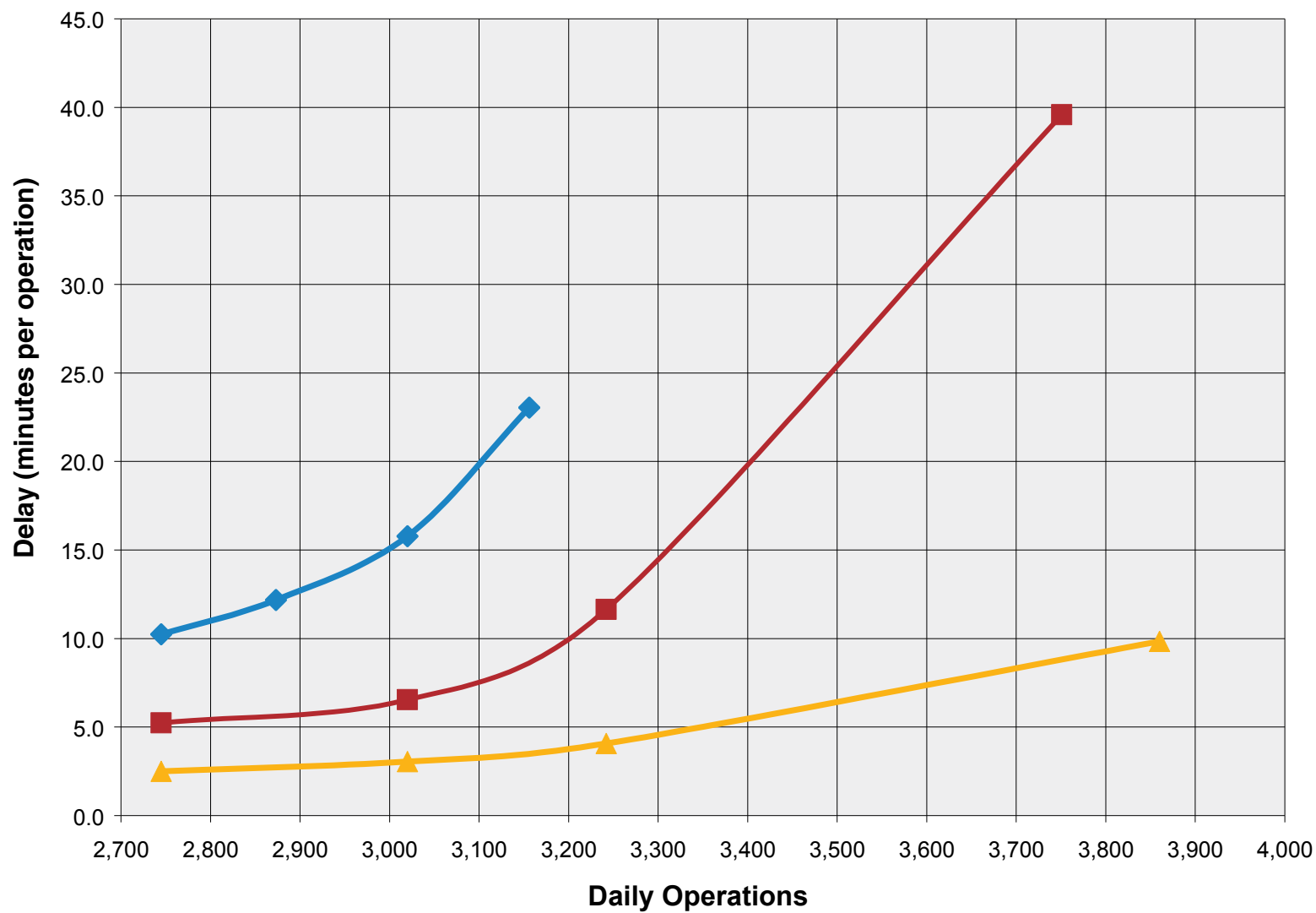
O'Hare  
International  
Airport

No.	Revisions	Date

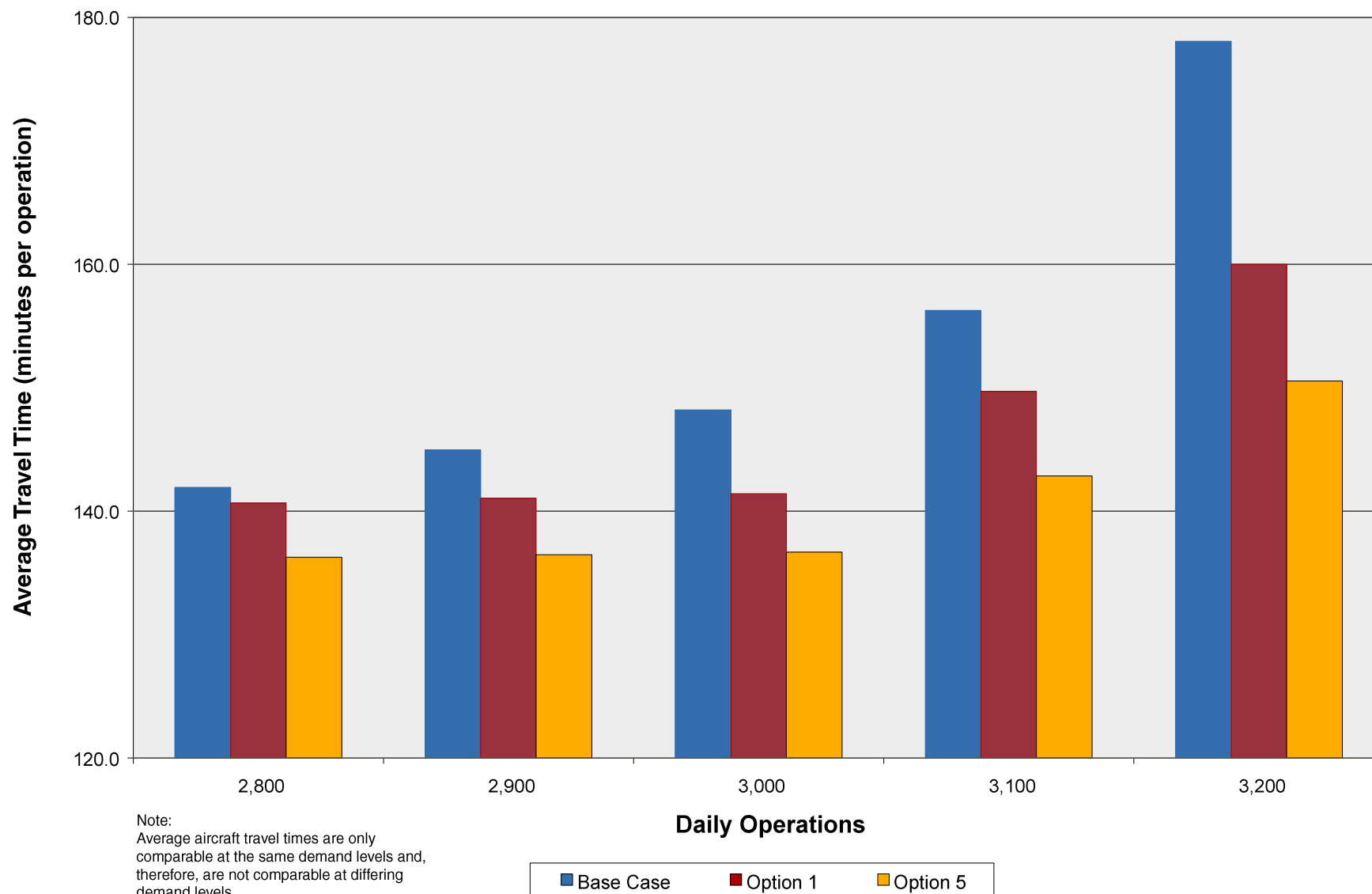
## FUTURE AIRPORT DRAWING Option 5



## Average Aircraft Delay Per Operation



## Average Aircraft Travel Time



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## **II. AIRPORT LAYOUT PLAN SUBMITTAL**



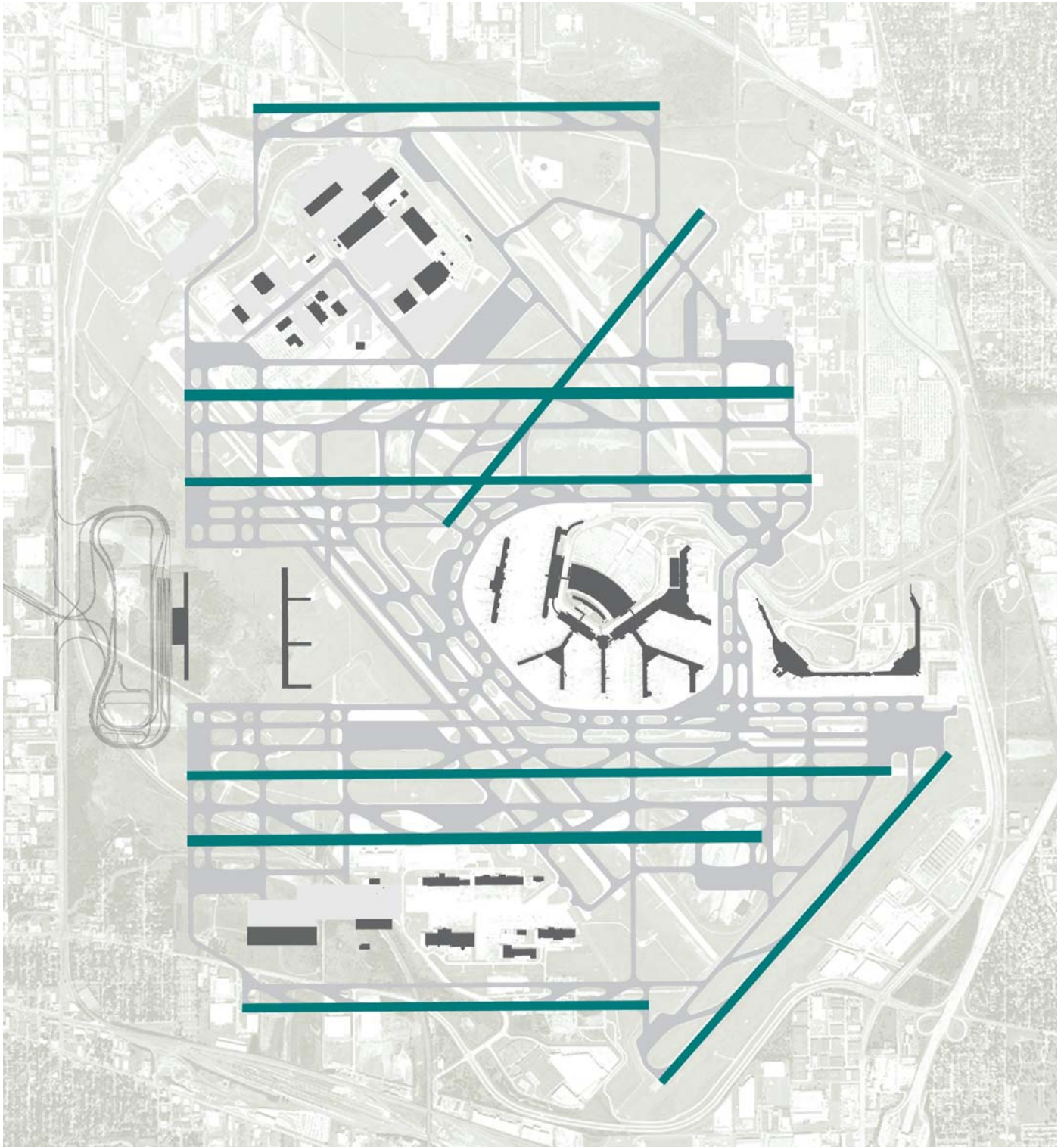


O'HARE INTERNATIONAL AIRPORT

Richard M. Daley, Mayor  
CITY OF CHICAGO

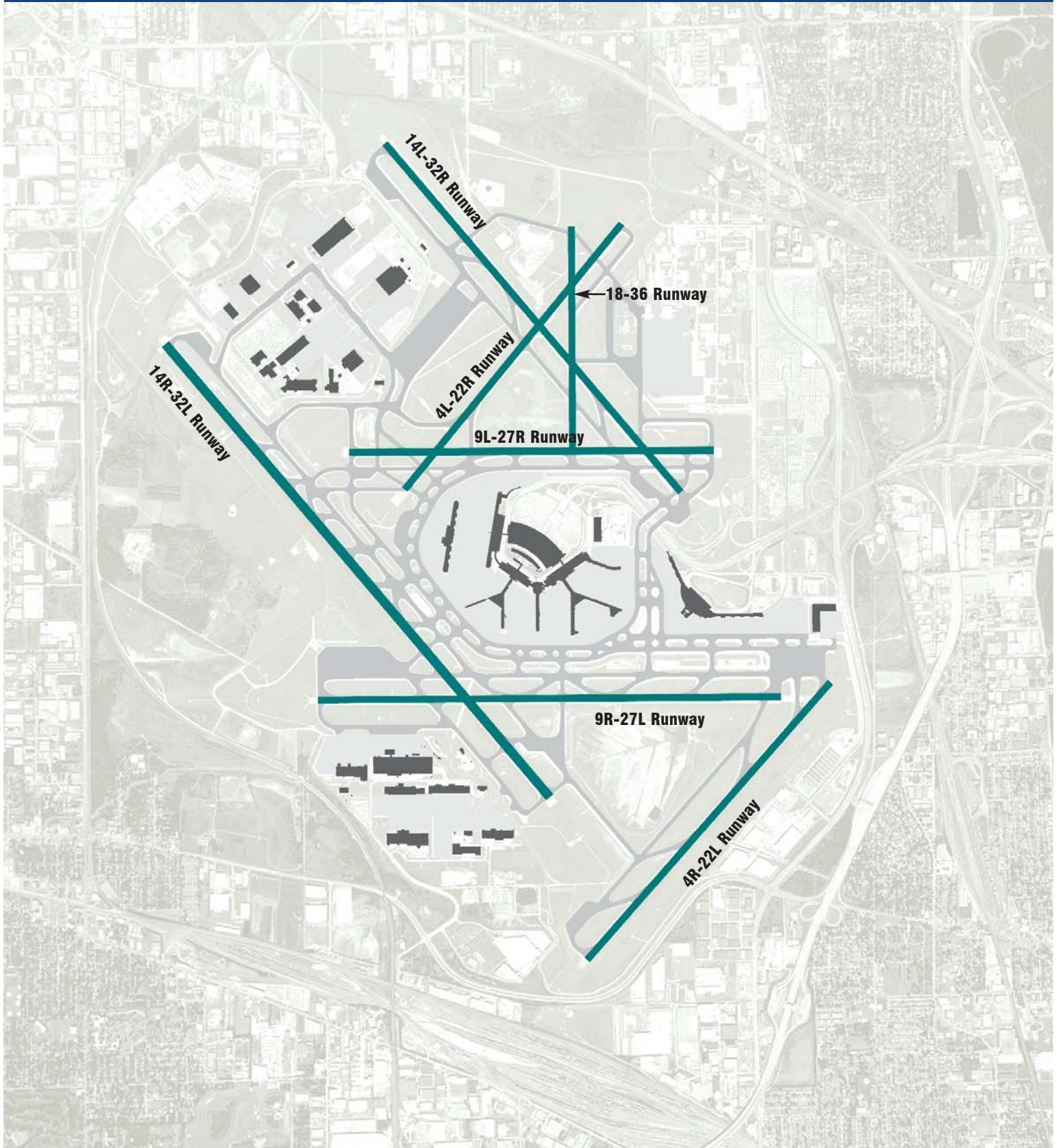
# **AIRPORT LAYOUT PLAN SUBMITTAL**

December 2002



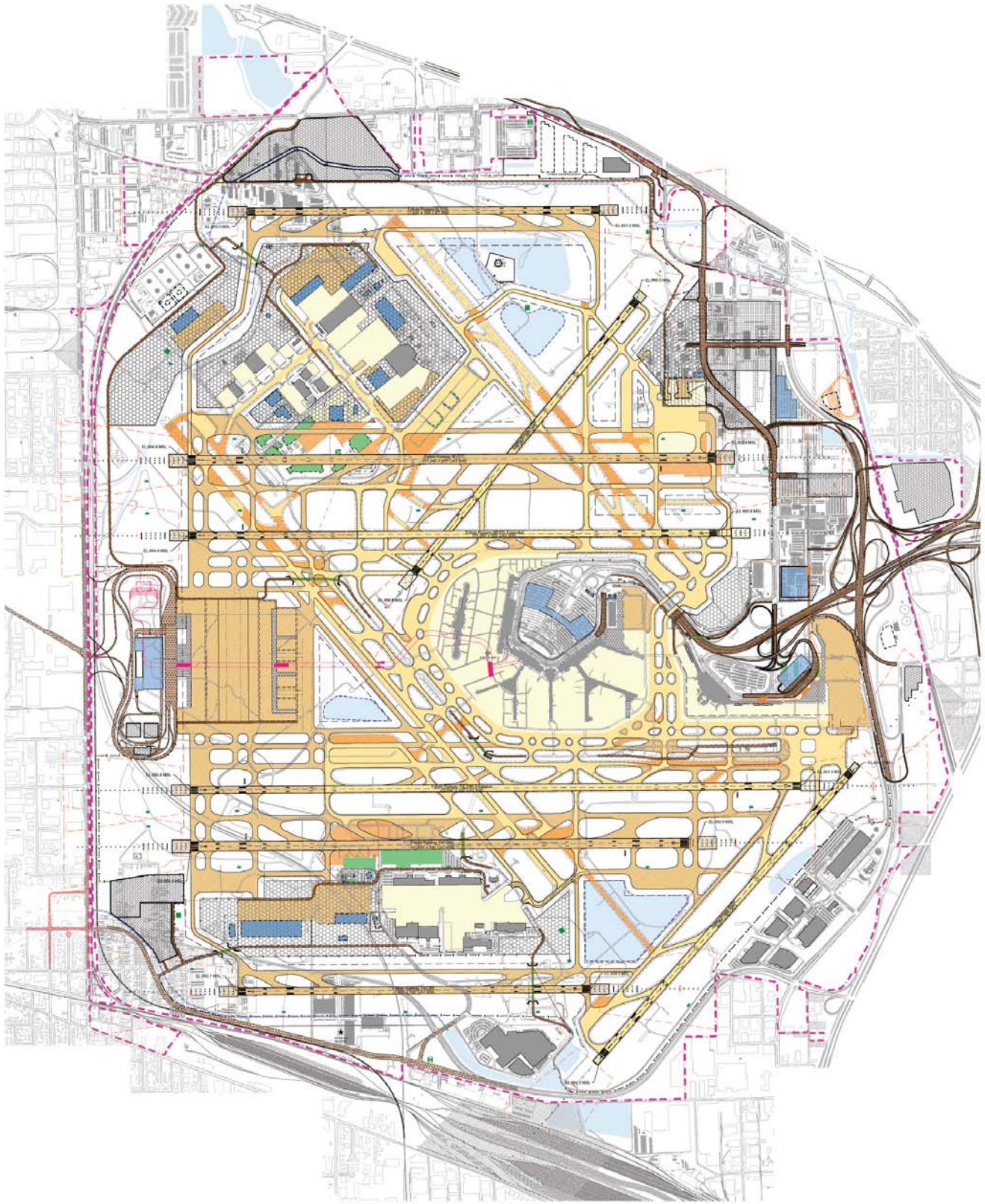


## EXISTING AIRFIELD CONFIGURATION





**DRAFT AIRPORT LAYOUT PLAN  
(AS SUBMITTED TO THE FEDERAL AVIATION ADMINISTRATION)**



### New Runway 9L-27R

Estimated First Full Year of Operation: 2007

- Located 6,901 feet north of existing Runway 9L-27R
- 7,500 feet long, 150 feet wide

### Relocated Runway 18-36 (Runway 10C-28C)

Estimated First Full Year of Operation: 2009

- Located 1,200 feet south of existing Runway 9R-27L
- 10,600 feet long, 200 feet wide

### Extended Runway 10L-28R (formerly Runway 9R-27L)

Estimated First Full Year of Operation: 2009

- West 2,859-foot extension
- Overall 13,000 feet long, 150 feet wide

### Extended Runway 9R-27L (formerly Runway 9L-27R)

Estimated First Full Year of Operation: 2013

- West 3,294-foot extension
- Overall 11,260 feet long, 150 feet wide

### Relocated Runway 14L-32R (Runway 9C-27C)

Estimated First Full Year of Operation: 2013

- Located 1,607 feet north of existing Runway 9L-27R
- 11,245 feet long, 200 feet wide

### Relocated Runway 14R-32L (Runway 10R-28L)

Estimated First Full Year of Operation: 2013

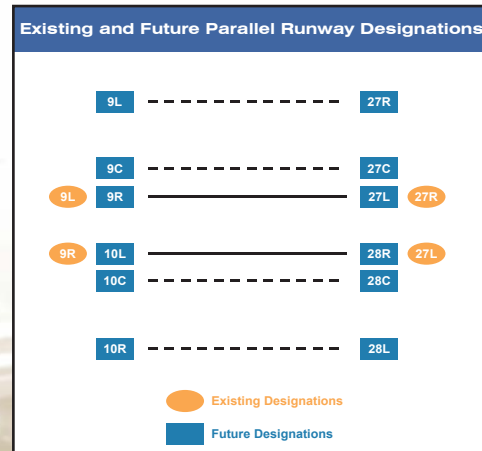
- Located 4,300 feet south of existing Runway 9R-27L
- 7,500 feet long, 150 feet wide

### Airport Traffic Control Towers (ATCT)

- New Supplemental North ATCT
- New Supplemental South ATCT

### Additional Navigational Aids

- Airport Surveillance Radar (ASR-9) - One additional and relocation of existing
- Remote Transmitter/Receiver (RTR) - new and relocated
- Airport Surface Detection Equipment (ASDE-X) - One on each ATCT





# PROJECT ELEMENTS - SURFACE TRANSPORTATION

## Parking

### Short-Term Parking

- New Garage west of the new West Terminal
  - 3,800 new public parking spaces

### Long-Term Parking

- West Terminal
  - Accommodated in a new surface lot on southwest side of the Airport
  - 3,200 new spaces

### Employee Parking

- New Northwest Employee Lot
  - Approximately 76.5 acres
- New Southwest Employee Lot
  - Approximately 24.5 acres

## Secure Automated People Mover System

- New secure automated people mover system constructed between the West Terminal and the existing terminal core

## Roadways

- New Western access
- On-Airport public roadways
- On-Airport service roads
- Relocated Irving Park Road in addition to the Bensenville-planned Irving Park/York Road project

## Railroads

- The Union Pacific Railroad will be relocated from its current alignment to an alignment similar to that of the Canadian Pacific Railroad



### Southwest Cargo Area

- 11 buildings will be relocated including:
  - Posts #5 & #5A Guardhouses
  - Air Cargo Simulation
  - Lighting Utility
  - Fueling Station
  - Electrical Utility
  - United Airlines Cargo Building
  - Federal Express Metroplex & Maintenance Buildings
- All other south cargo facilities will remain in their present locations

### New West Terminal & Concourse

#### Estimated First Full Year of Operation

- Concourse: 2009
- Terminal: 2013
- New West Terminal with remote concourse
- Approximately 1,527,000 square feet
- 60 Gates
  - 16 Jumbo Gates
  - 14 Wide-body Gates
  - 6 Narrow-body Gates
  - 24 Regional Jet Gates
- Underground Automated People Mover (APM) between the Terminal and remote concourse

### Northwest Maintenance Area

- Mount Prospect Road entrance will be relocated to the west of Runway 9L-27R
- 15 buildings will be relocated including:
  - Post #1 Guardhouse
  - ARFF #2
  - Post #2 Guardhouse
  - Explosive Chamber
  - AAL GEM and Pump House
  - AAL Hangar #2
  - Sanitary Unit
  - Gate Gourmet Flight Kitchens #1 & #2
  - UAL GEM
  - UAL Office & Medical
  - UAL Hangar 5/5A
  - Ground Run-Up Enclosure
  - Airport Repair & Construction (ARC) Complex
- All other north maintenance facilities will remain in their existing locations

Development projects associated with the World Gateway Program are reflected on the Airport Layout Plan, because they represent long-term projects that must be considered as part of airfield development. The World Gateway Projects reflected on the Airport Layout Plan include the extension of Concourse K, development of Terminal 4, development of Terminal 6, extension of the existing Airport Transit System and landside development parking in the northeast quadrant of the Airport.

## Benefits and Associated Impacts

### Delay Reduction

- Reduces delays during inclement weather by approximately 95 percent
- Reduces delays overall by 79 percent
- Annual Delay Savings: \$370 million
- Annual Passenger Delay Savings: \$380 million

### Estimated Annual Capacity

- 76 million enplanements
- 1.6 million operations  
(serves demand beyond 2030 based on Federal Aviation Administration forecasts)

### Economic Benefits

- Annual economic benefits grow an estimated \$16.4 - \$19.9 billion to \$48.4 - \$51.9 billion
- O'Hare generated employment increases by an estimated 195,000 jobs to 560,000 jobs (an independent study by the University of Illinois at Urbana-Champaign estimated the O'Hare Modernization Program will create an additional 185,000 jobs).

### Impacts

- Land Acquisition: Approximately 433 acres
- Housing: Approximately 539 units
  - North Area (Des Plaines): 6 residential units
  - South Area (Village of Bensenville): 533 residential units
- Commercial: Approximately 109 properties
  - North Area (Des Plaines, Elk Grove Village, and City of Chicago): 54 properties
  - South Area (Village of Bensenville): 55 properties

## COST ESTIMATES AND FUNDING SOURCES

### Cost Estimates

New Runway 9L-27R:	\$565 million
Relocated Runway 18-36 (Runway 10C-28C):	\$1 billion
Extension of Runway 10L-28R (formerly 9R-27L):	\$540 million
New West Concourse:	\$750 million
Relocated Runway 14L-32R (Runway 9C-27C):	\$700 million
Extension of Runway 9R-27L (formerly 9L-27R):	\$130 million
Relocated Runway 14R-32L (Runway 10R-28L):	\$515 million
New West Terminal with Western Access and Related Facilities:	\$1.125 billion
Automated People Mover System:	\$475 million
Land Acquisition and Noise Mitigation:	\$800 million
<b>Total Cost of Concept (Estimated Amount in 2001 Dollars):</b>	<b>\$6.6 billion</b>

Note: Enabling projects and associated costs are included within the costs for the major elements.

### Expected Funding Sources:

Funding will come from O'Hare's customary sources: Airport Revenue - backed Bonds (GARBs), Passenger Facility Charges (PFCs) and Airport Improvement Program (AIP) Entitlement and Discretionary dollars.

**NO LOCAL OR STATE TAXPAYER MONEY WILL BE USED TO FUND THE AIRPORT DEVELOPMENT.**



## PARTICIPATION OF STAKEHOLDERS

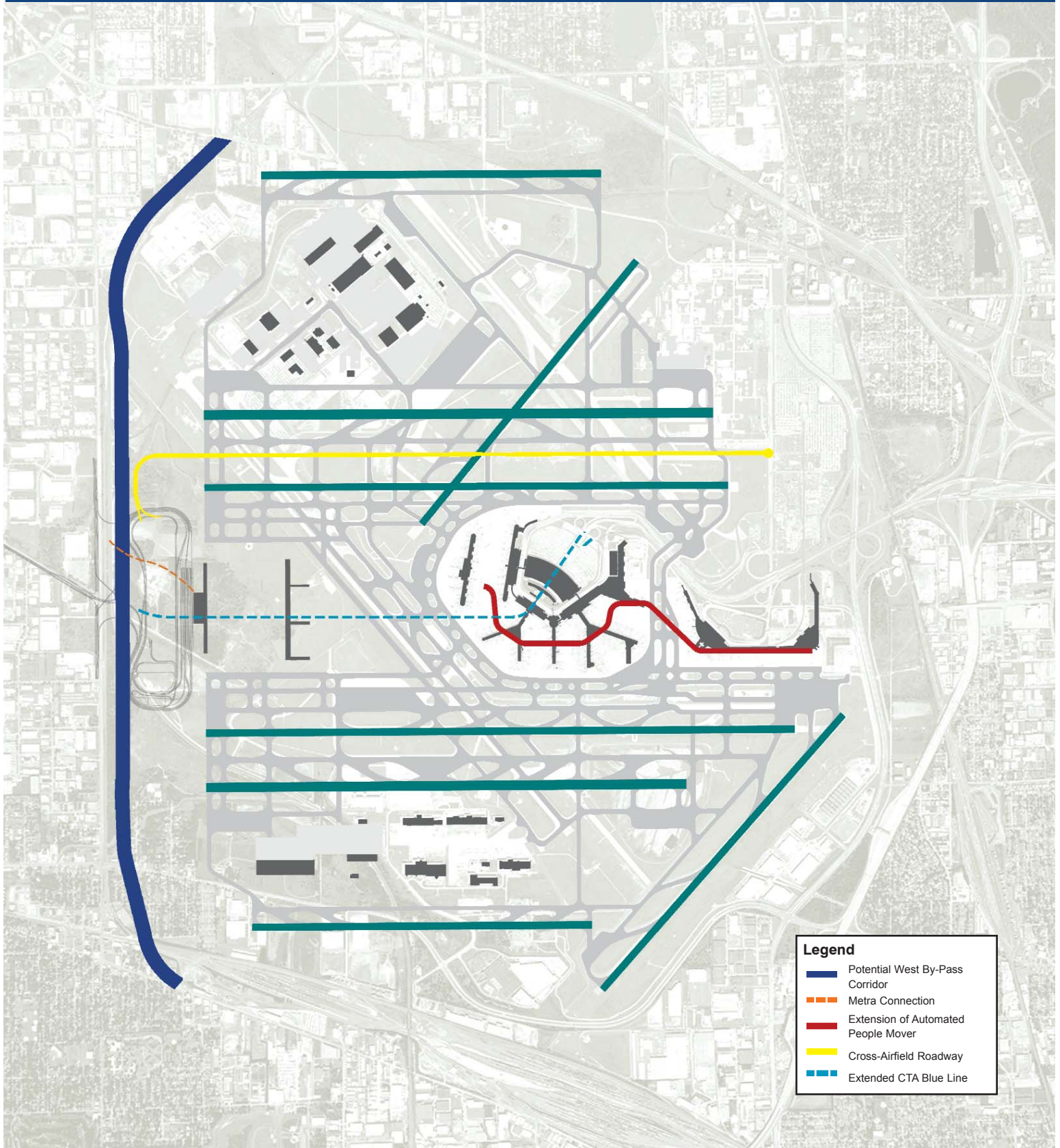
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Throughout the development of the Airport Layout Plan, the Chicago Department of Aviation worked closely with the following agencies to refine the details of the program and to determine how the ultimate airport would operate. Detailed computer simulations were also used to determine the most efficient airfield and airspace layouts.

- The Federal Aviation Administration
- The National Air Traffic Controllers Association
- The Illinois Department of Transportation-Roadway Division
- The Illinois Department of Transportation-Aeronautics Division
- O'Hare Airlines-including pilots, operations, management, properties and facilities
- The Chicago Transit Authority
- METRA
- The Chicago Department of Transportation



## ADDITIONAL CAPABILITIES



## ADDITIONAL CAPABILITIES

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Through detailed analysis and refinement of the O'Hare Modernization Program, the Department of Aviation has identified additional benefits beyond that of modernizing the airfield, which include opportunities for non-airport, regional transportation improvements. Some of the major potential opportunities are described below.

### Western By-Pass

For the past two decades, regional transportation planners have envisioned a highway connection from the existing tollways I-90 and I-294, commonly referred to as the "O'Hare Western By-Pass." Previous studies by the Illinois Department of Transportation (IDOT) and the Illinois State Toll Highway Authority (ISTHA) showed alignments for this roadway would significantly impact the communities adjacent to O'Hare. However, planning and refinement of the O'Hare Modernization Program (OMP) has resulted in the determination that an approximate 300-foot corridor could be provided along the western edge of the new airfield to allow the roadway to be built on Airport land, thus minimizing the impacts to adjacent communities. This corridor is shown on the previous exhibit. Although the IDOT and ISTHA have not completed design for this roadway or determined whether or when it would be built, the City of Chicago will work with these agencies to minimize the impacts to the communities adjacent to O'Hare.

### Extension of the Chicago Transit Authority's Blue Line

The existing Blue Line provides service between downtown Chicago and O'Hare Airport. The service to O'Hare is currently the western-most point of the transit line. The modernization of O'Hare's airfield to an east-west configuration provides for an opportunity to expand the Blue Line west of the existing O'Hare station. As the exhibit shows, the Blue Line can be extended through the existing terminal core to provide service to the new west terminal and possibly beyond. In addition to the extension of existing Blue Line service, opportunities now exist for O'Hare Express to provide service to the west terminal facility.



## ADDITIONAL CAPABILITIES (CONTINUED)

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### Additional Commuter Transit Service

The development of a new west terminal facility provides the opportunity to increase and improve existing commuter transit services. Through the use of existing and possibly new rail lines, METRA service could be provided to the west terminal facility at O'Hare. A potential METRA connection to the west terminal is shown on the previous exhibit.

### Extension of the New Automated People Mover System

The O'Hare Modernization Program provides for a secure people mover connection between the new west terminal and the existing terminal core. This system could be expanded to provide service to other Airport areas depending on future service requirements.

### Cross-Airfield Roadway

In addition to the potential extension of the Blue Line and the new people mover system, the new east-west runway configuration allows for the development of a roadway to provide a connection between the west terminal and the existing terminal core. It is important to note that while the OMP does not require such a roadway connection, and thus it is not included in the proposed development, planning has attempted to maximize future capabilities of the Airport for the years beyond the horizon of the OMP. A potential roadway alignment is shown on the previous exhibit.





# O'HARE MODERNIZATION PROGRAM 2002 MILESTONES

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Since the announcement of the concept by Chicago Mayor Richard M. Daley in the summer of 2001, detailed planning and refinement has been on-going. Airlines, air traffic controllers, and other airport users have been working together to determine how the ultimate airport will be operated. This planning and concept refinement work culminated in the production of the Airport Layout Plan. Other O'Hare Modernization Program (OMP) Milestones include:

## **June:**

- O'Hare Land Acquisition Program announced
- O'Hare Land Acquisition Workshop held for impacted property owners

## **July:**

- Public Hearing held on O'Hare Land Acquisition Program
- Federal Aviation Administration announced intent to prepare an Environmental Impact Statement on the OMP

## **August:**

- Federal Aviation Administration held Agency Scoping meetings in Springfield and Chicago
- Federal Aviation Administration held Public Scoping meetings in Des Plaines and Elk Grove Village

## **September:**

- Chicago Department of Aviation advertised Request for Qualifications for Master Civil Engineer Contractor

## **October:**

- Airfield planning and concept refinement determined that a western by-pass road could be built on Airport property should the State decide to build it

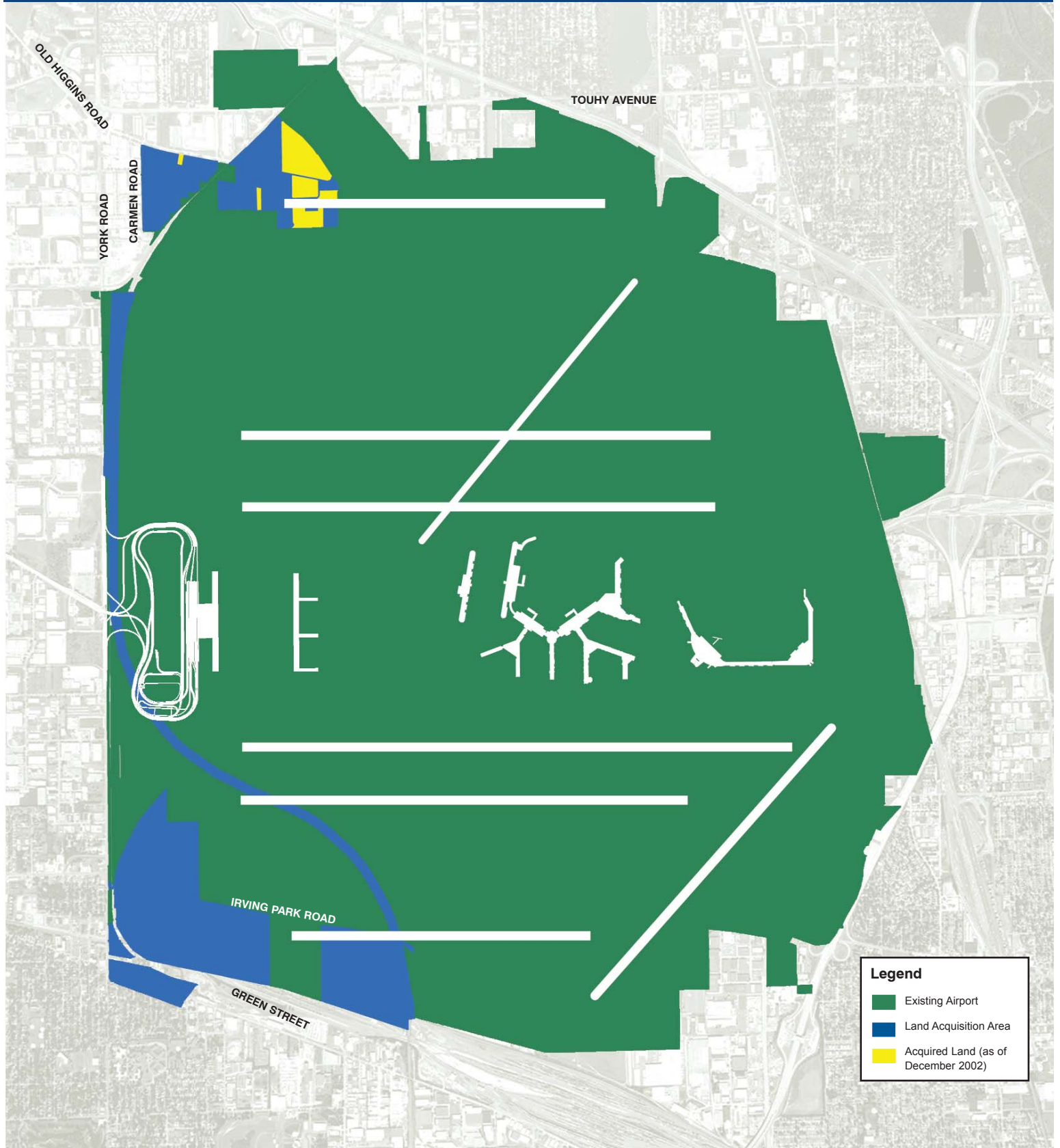
## **November:**

- Federal Aviation Administration selected a Third Party Contractor to assist in the technical analysis of the preparation of the OMP Environmental Impact Statement

## **December:**

- Airport Layout Plan submitted to the Federal Aviation Administration

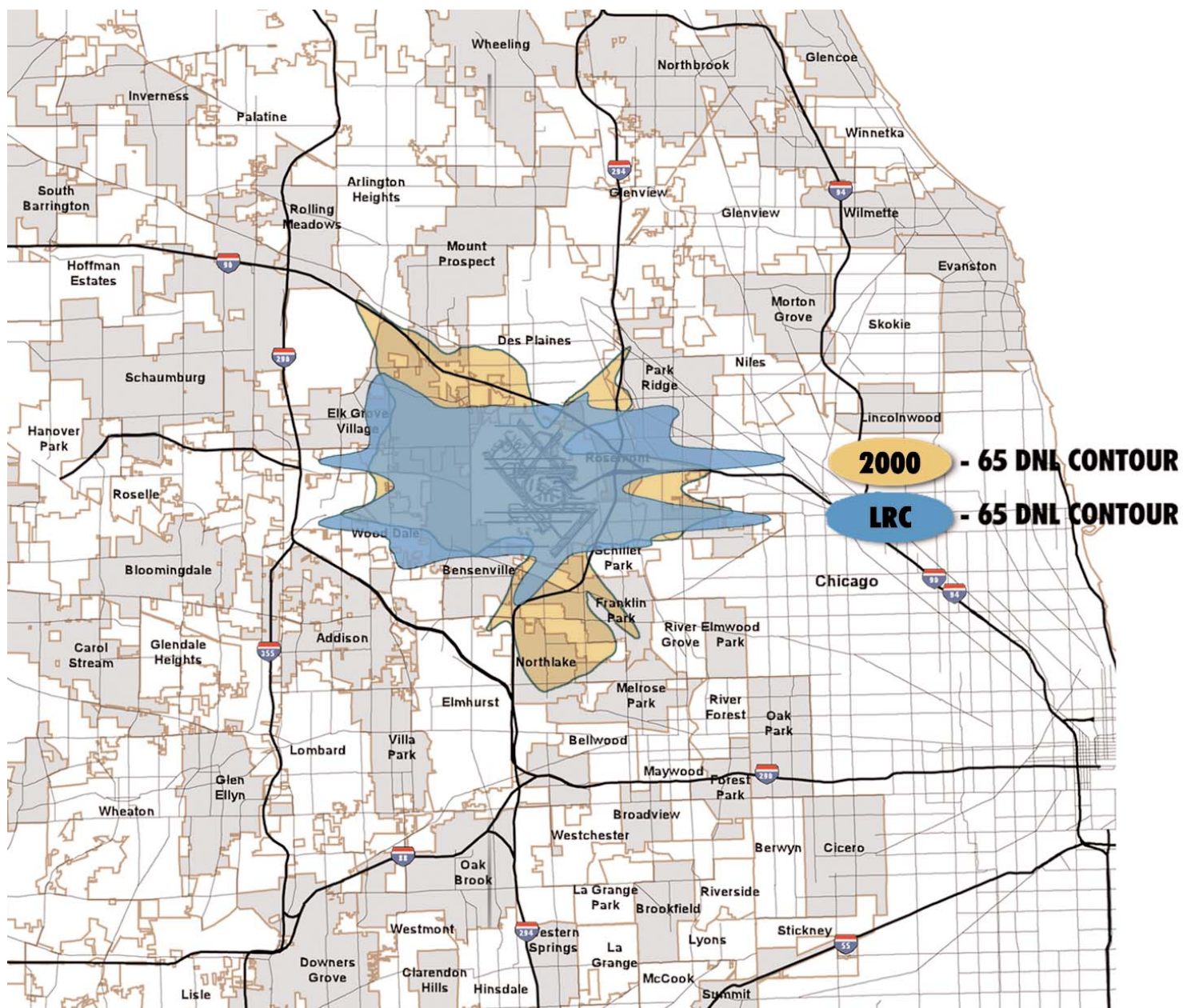
# LAND ACQUISITION AREA





## 2000 VS. LONG RANGE CONCEPT ESTIMATED NOISE CONTOUR - 65 DNL

**34 PERCENT REDUCTION IN AREA  
49 PERCENT REDUCTION IN DWELLINGS**



# SUPPORTERS OF O'HARE MODERNIZATION AGREEMENT

*as of December 20, 2002*

## SUBURBAN MAYORS

### Cook County

Alsip	Mayor Arnold Andrews
Bellwood	Mayor Frank Pasquale
Broadview	Mayor Henry Vicenik
Buffalo Grove	Mayor Elliot Hartstein
Evanston	Mayor Lorraine Morton
Forest Park	Mayor Anthony Calderone
Franklin Park	Mayor Daniel Pritchett
Hillside	Mayor Joe Tamburino
Indian Head Park	Mayor Richard Pellegrino
LaGrange Park	Mayor Susan Tutt
Maywood	Mayor Ralph Conner
Melrose Park	Mayor Ronald Serpico
Merrionette Park	Mayor Dennis Magee
Morton Grove	Mayor Daniel Scanlon
Northbrook	Mayor Mark Damisch
Northlake	Mayor Jeffrey Sherwin
North Riverside	Mayor Richard Scheck
Oak Lawn	Mayor Ernest Kolb
Palatine	Mayor Rita Mullins
Palos Hills	Mayor Gerald Bennett
Rolling Meadows	Mayor Thomas Menzel
Rosemont	Mayor Donald Stephens
Skokie	Mayor George Van Dusen
Stone Park	Mayor Benjamine Mazzulla
Wheeling	Mayor Greg Klatecki
Western Springs	Mayor John Kravcik
Wilmette	Mayor Nancy Canafax

### Kane County

Batavia	Mayor Jeffrey Schielke
Elgin	Mayor Ed Schock
North Aurora	Mayor Mark Ruby
Sleepy Hollow	Village President Stephen Pickett
St. Charles	Mayor Sue Klinkhammer

### DuPage County

Hanover Park	Mayor Irwin Bock
Naperville	Mayor George Pradel

### Lake County

Green Oaks	Mayor Tom Adams
Highland Park	Mayor Daniel Pierce
Mundelein	Mayor Marilyn Sindles
Round Lake Park	Mayor Ila M. Bauer
Vernon Hills	Mayor Roger Bryne
Waukegan	Mayor Richard Hyde

### Will County

Bolingbrook	Mayor Roger Claar
New Lenox	Mayor Mike Smith



# SUPPORTERS OF O'HARE MODERNIZATION AGREEMENT

*as of December 20, 2002*

## CHAMBERS OF COMMERCE

### **United States**

Chamber of Commerce

### **Illinois**

State Chamber of Commerce

### **San Francisco**

Chamber of Commerce

### **Chicagoland**

Chamber of Commerce

### **Arlington Heights**

Chamber of Commerce

### **Argo-Summit**

Chamber of Commerce

### **Buffalo Grove Area**

Chamber of Commerce

### **Calumet City**

Chamber of Commerce

### **Crystal Lake**

Chamber of Commerce

### **Champaign County**

Chamber of Commerce

### **Cook County**

Chamber of Commerce

### **Decatur and Macon**

Chamber of Commerce

### **Chicago Southland**

Chamber of Commerce

### **Danville Area**

Chamber of Commerce

### **Elgin**

Chamber of Commerce

### **Evanston**

Chamber of Commerce

### **Flora**

Chamber of Commerce

**Greater O'Hare Association**  
of Industry and Commerce

**Green Oaks, Libertyville,  
Mundelein, Vernon Hills**  
Chamber of Commerce

**Greater Palatine**  
Chamber of Commerce & Industry

**Illinois Valley Area**  
Chamber of Commerce and  
Economic Development

**Lake County**  
Chamber of Commerce

**Macomb Area**  
Chamber of Commerce

**Mount Prospect**  
Chamber of Commerce

**Niles**  
Chamber of Commerce

**Northbrook**  
Chamber of Commerce

**Northwest and Schaumburg**  
Association of Commerce  
and Industry

**Polo**  
Chamber of Commerce

**Portage Park**  
Chamber of Commerce

**Rosemont**  
Chamber of Commerce

**Rolling Meadows**  
Chamber of Commerce

**Wheeling/Prospect Heights**  
Chamber of Commerce

**Woodridge Area**  
Chamber of Commerce

# SUPPORTERS OF O'HARE MODERNIZATION AGREEMENT

as of December 20, 2002

## SUMMARY OF SUPPORTERS INDIVIDUALS AND ORGANIZATIONS

### Individual Supporters

Former U.S. Secretaries of Transportation	5
<ul style="list-style-type: none"><li>- Neil Goldschmidt (Carter Administration)</li><li>- James Burnley (Reagan Administration)</li><li>- Samuel Skinner (Bush Administration)</li><li>- Federico Pena (Clinton Administration)</li><li>- Rodney Slater (Clinton Administration)</li></ul>	
Individual supporters	11,673
In-state individual supporters	9,233
Out-of-state individual supporters (from all 50 states)	2,440
Illinois communities with individual supporters	348
Labor union workers nationwide	14 million

### Organizational Supporters

Business and organizational supporters	594
Suburban mayors	42
Chambers of Commerce	33

### Key Trade and Membership Organizations

AFL-CIO <i>(representing 66 national and international labor unions)</i>	Chicago Convention and Tourism Bureau <i>(representing 1,761 organizations)</i>
Aircraft Owners and Pilots Association <i>(representing 375,000 pilots)</i>	Chicagoland Chamber of Commerce <i>(representing 2,500 businesses and organizations)</i>
Air Line Pilots Association <i>(representing 62,000 pilots)</i>	Civic Committee of the Commercial Club <i>(representing 70 large corporations)</i>
Airports Council International - North America <i>(representing 150 governing bodies; 325 businesses)</i>	Illinois State Chamber of Commerce <i>(representing 3,100 businesses)</i>
American Association of Airport Executives <i>(representing 4,869 members)</i>	National Air Transport Association <i>(representing more than 2,000 aviation service companies)</i>
American Federation of Teachers	National Air Traffic Controllers Association <i>(representing 15,000 air traffic controllers)</i>
Association of Flight Attendants <i>(representing over 50,000 Flight Attendants)</i>	United States Chamber of Commerce <i>(representing 3 million businesses and 3,000 state and local chambers)</i>
Association Forum of Chicagoland <i>(representing 3,000 associations)</i>	

# SUPPORTERS OF O'HARE MODERNIZATION AGREEMENT

as of December 20, 2002

## BUSINESSES AND ORGANIZATIONS

4100 West Van Buren Block Club	Chicago	IL	Aspira, Inc.	Chicago	IL
50 Yard Line	Chicago	IL	Association Forum of Chicagoland	Chicago	IL
7600 Aberdeen Block Club	Chicago	IL	Auditorium Theater	Chicago	IL
7900-8000 South Woodlawn Block Club	Chicago	IL	Austin A. McNichols Insurance Agency, Inc.	Westchester	IL
7th District Steering Committee	Chicago	IL	Azteca Foods, Inc.	Chicago	IL
8700 South Harper Block Club	Chicago	IL	B.J.R. Systems	Deerfield	IL
8900 South Lowe Block Club	Chicago	IL	Balanced Business	Crest Hill	IL
A Personnel Commitment	Chicago	IL	Ballas Engineering, Inc.	Schaumburg	IL
A. Epstein and Sons International, Inc.	Chicago	IL	Bantec Automation South	Chicago	IL
A. Finkl & Sons Co.	Chicago	IL	Barbara Burrell Real Estate Services	Chicago	IL
A. T. Kearney, Inc.	Chicago	IL	BASE Associates, Inc.	Chicago	IL
AAR Corporation	Wood Dale	IL	BC Packaging Company	Skokie	IL
ABB Automation, Inc.	Tinley Park	IL	Beaman, Inc.	Chicago	IL
Abeck Associates	Wilmette	IL	Beannet Interactive	Chicago	IL
Adler Planetarium & Astronomy Museum	Chicago	IL	Best Way Auto Center	Chicago	IL
Admiral Freight Systems, Inc.	Bensenville	IL	Best Western at O'Hare	Des Plaines	IL
Advent Systems, Inc.	Elmhurst	IL	Best Western Midway Hotel	Elk Grove Village	IL
AFL-CIO	Washington	DC	Beverly/Morgan Park Community Development Corporation	Chicago	IL
Agency of Metropolitan Program Services	Chicago	IL	Beverly Area Planning Association	Chicago	IL
AIP Trucking	Schiller Park	IL	Black United Fund of Illinois	Chicago	IL
Air Line Pilots Association, International	Washington	DC	Blackberry Fence	Maple Park	IL
Air Transport Association	Washington	DC	Blane, Canada, Ltd.	Wheaton	IL
Aircraft Owners and Pilots Association (AOPA)	Washington	DC	Blue Chicago	Chicago	IL
Airport Accommodations	Des Plaines	IL	Blue Ribbon Taxi Association	Chicago	IL
Airports Council International -North America	Washington	DC	Bob Floss Realtors	La Grange	IL
Airways Video, Inc.	Chicago	IL	B-O-F Corporation	Aurora	IL
Albright Consulting Services, Inc.	Chicago	IL	Bohringer Creative, Inc.	Elmhurst	IL
All-American Limousine	Chicago,	IL	Boiler Makers Local One	Oak Lawn	IL
All-Circle, Inc.	Chicago	IL	Boys and Girls Clubs of Chicago	Chicago	IL
Allrite Sheet Metal	Franklin Park	IL	Bradley University	Peoria	IL
Allscripts Healthcare Solution	Libertyville	IL	Bricklayers & Stonemasons #21	Chicago	IL
AlphaGraphics, Inc.	Chicago	IL	Brook Furniture Rental, Inc.	Lake Forest	IL
Alvord, Burdick & Howson	Chicago	IL	Brookfield Zoo	Brookfield	IL
Amano Cincinnati, Inc.	Mount Prospect	IL	Brooks Engineering Company	Chicago	IL
Amber Group International	Bensenville	IL	Brown & Momen Inc./ Black Contractors United	Chicago	IL
American Airlines	Dallas	TX	Bryn Mawr West Community Council	Chicago	IL
American Association of Airport Executives	Alexandria	VA	Builders Chicago Corporation	Chicago	IL
American Cylinder Company, Inc.	Peotone	IL	Builders Electronics, Inc.	Elmhurst	IL
American Engineering & Management Corporation	Chicago	IL	Builders Letter Service	Chicago	IL
American Rugby Outfitters	Elk Grove Village	IL	Busch Plastics, Inc.	Chicago Heights	IL
American Society of Home Inspectors	Des Plaines	IL	Cafe La Cave	Des Plaines	IL
Ameriscan Designs	Chicago	IL	Calumet Armature & Electric Company	Riverdale	IL
AmeriSuites Chicago/Elmhurst-O'Hare Area	Elmhurst	IL	Capitol Ford and Kia	Madison	WI
Amethyst	Chicago	IL	Cardinal Embroidery, Inc.	Elk Grove Village	IL
Amundsen High School	Chicago	IL	Carlo Steel Corporation	Chicago	IL
Anderson & Oh, Inc.	Chicago	IL	Casa Central (Central Office)	Chicago	IL
Andrew Corporation	Orland Park	IL	CCL Custom Manufacturing, Inc.	Des Plaines	IL
Animal Care Expeditors, Inc.	Elk Grove Village	IL	Cement Masons Local 502	Bellwood	IL
Apogee Strategies, LLC	Chicago	IL	Center for Employment and Training	Chicago	IL
Applied Pavement Tech, Inc.	Downers Grove	IL	Center for Seniors	Chicago	IL
Appraisal Systems	Park Ridge	IL	CenterPoint Properties	Oak Brook	IL
Archer Daniels Midland	Decatur	IL	Central Lawn Sprinklers, Inc.	Elk Grove Village	IL
Archer Heights Civic Association	Chicago	IL	Central Michigan Avenue Association	Chicago	IL
Architectural and Structural Iron Workers Local 63	Carol Stream	IL	Central Sheet Metal Production	Skokie	IL
Ark Communications	Chicago	IL	Champion Transportation Services, Inc.	Melrose Park	IL
Arlington Glass Company, Inc.	Chicago	IL	Charles Equipment Company	Addison	IL
Arlington Signs and Banners	Arlington Heights	IL	Charles Shaw Company	Oak Brook	IL
Aro Metal Stamping Company, Inc.	Roselle	IL	Chatham Business Association	Chicago	IL
Arrow Messenger Service, Inc.	Chicago	IL	Chatham Business Center	Chicago	IL
Art Institute of Chicago	Chicago	IL	Check Us Out!	Prospect Heights	IL
Artisan Cellars	Chicago	IL	Chicago and Cook County Building and Construction Trades Council	Chicago	IL
Ascot Realty Group, Inc.	Chicago	IL			



# SUPPORTERS OF O'HARE MODERNIZATION AGREEMENT

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## BUSINESSES AND ORGANIZATIONS (continued)

Chicago Architecture Foundation	Chicago	IL	D & R Consulting, LLC	Chicago	IL
Chicago Association of Realtors	Chicago	IL	D.K. Environmental Systems, Inc.	Chicago	IL
Chicago Board of Trade	Chicago	IL	D.L. Franzen Construction, Inc.	McHenry	IL
Chicago Board Options Exchange	Chicago	IL	Days Inn "Gold Coast"	Chicago	IL
Chicago Central Area Committee	Chicago	IL	Delta-Wye Electrical Contractors	Elk Grove Village	IL
Chicago Children's Museum	Chicago	IL	Didier & Broderick, Inc.	Northbrook	IL
Chicago Communication Systems, Inc.	Arlington Heights	IL	Die-Tech Industries, Inc.	Franklin Park	IL
Chicago Community Development Corporation	Chicago	IL	Dietz Vacuum Service, Inc.	Lockport	IL
Chicago Convention and Tourism Bureau	Chicago	IL	Digby's Detective & Security Agency, Inc.	Chicago	IL
Chicago Cubs	Chicago	IL	Divine, Inc.	Lisle	IL
Chicago Fastener Manufacturing Company	Mokena	IL	Dolejs Property Management	Riverside	IL
Chicago Federation of Labor	Chicago	IL	Doubletree Hotel O'Hare - Rosemont	Des Plaines	IL
Chicago Fire	Chicago	IL	DuSable Museum of African American History	Chicago	IL
Chicago Gear - D. O. James Corporation	Chicago	IL	East Side Chamber of Commerce	Chicago	IL
Chicago Hilton and Towers	Chicago	IL	EDF Diamond Blade Sales & Supplies, Inc.	Elgin	IL
Chicago Historical Society	Chicago	IL	Edgewater Chamber of Commerce	Chicago	IL
Chicago Housing Authority Senior Housing South	Chicago	IL	Edison Park Chamber of Commerce	Chicago	IL
Chicago Induction Metal Heat Treating	Chicago	IL	EFX Global Corporation	Chicago	IL
Chicago Journeymen Plumbers	Chicago	IL	Einoder Masonry	Chicago	IL
Chicago Korean American Chamber of Commerce	Chicago	IL	El Rincon Community Clinic	Chicago	IL
Chicago Metropolitan Housing Development Corporation	Chicago	IL	Elastic Cord & Webbing, Inc.	Elgin	IL
Chicago Party Rental	La Grange	IL	Eli's Cheesecake	Chicago	IL
Chicago Plastering Institute	Chicago	IL	EMBA, Inc.	Northbrook	IL
Chicago Plus	Chicago	IL	Employco Group, Ltd.	Westmont	IL
Chicago Print, Inc.	Chicago	IL	Englewood Technical Prep Academy	Chicago	IL
Chicago Scenic Studios, Inc.	Chicago	IL	Enotrade, Inc.	Glenview	IL
Chicago Sister Cities International Program	Chicago	IL	Enviroplus, Inc.	Evanston	IL
Chicago Symphony Orchestra	Chicago	IL	ESP Associates, Ltd.	Westmont	IL
Chicago Trek, Inc.	Chicago	IL	eTastes, Inc.	Northbrook	IL
Chicago Urban League	Chicago	IL	Ethiopian Community Association of Chicago	Chicago	IL
Chicago White Sox/Chicago Bulls	Chicago	IL	Evanston Convention & Visitors Bureau	Evanston	IL
Chicagoland Entrepreneurial Center	Chicago	IL	Executive Chauffeuring, Inc.	Wheeling	IL
Chinese Consolidated Benevolent Association of Chicago	Chicago	IL	Executive Support, Inc.	Chicago	IL
Ching Hua's Chinese Restaurant	Des Plaines	IL	Executives' Club of Chicago	Chicago	IL
Circle Systems, Inc.	Hinckley	IL	F. Jay Corporation	Park Ridge	IL
City Lights Music, Inc.	Chicago	IL	Fairmount Minerals, Ltd.	Wedron	IL
City Welding Sales & Service, Inc.	Skokie	IL	Fairington Transportation	La Grange	IL
Civic Committee of the Commercial Club	Chicago	IL	Farragut Career Academy High School	Chicago	IL
Classic Logistics	Des Plaines	IL	FDC Corporation	Elk Grove Village	IL
Clow Water Systems Company	Glen Ellyn	IL	F.E.L. Services	Palatine	IL
CMO Graphics, Inc.	Chicago	IL	First Access	Bedford Park	IL
Collins Caviar Company of Chicago	Chicago	IL	First Hospitality Group	Des Plaines	IL
Concept Plumbing, Inc.	Des Plaines	IL	Fitzgerald & Associates	Chicago	IL
Concerned Citizens for the Development of Our Community	Chicago	IL	Flash Cab/303 Taxis	Mount Prospect	IL
Concordia International Forwarding Corporation	Bensenville	IL	Floramo Construction Corporation	Oak Forest	IL
Congress Plaza Hotel	Chicago	IL	Florian Architects	Chicago	IL
Construction and General Laborers	Park Forest	IL	FMC Corporation	Chicago	IL
District Council of Chicago and Vicinity			FotoFab	Chicago	IL
Construction Industry Service Corporation (CISCO)	Oak Brook	IL	Four Seasons Hotel-Chicago	Chicago	IL
Construction Union Laborers Local 25	Westchester	IL	Four Winds Entertainment, Inc.	Barrington	IL
Continental Air Transport Company, Inc.	Chicago	IL	Fox Valley Building Materials, Inc.	Elgin	IL
Corcoran Heating & Air Conditioning, Inc.	Schaumburg	IL	Francorp, Inc.	Olympia Fields	IL
Cornmark, Inc.	Elk Grove Village	IL	Fredricks Marking Products Company	Chicago	IL
Corpro Companies, Inc.	Schaumburg	IL	Friedes & Casa Grande, Ltd.	Chicago	IL
Cosmopolitan Chamber of Commerce	Chicago	IL	Friends of the Near North Library	Chicago	IL
Countrywide Transportation	Hinsdale	IL	Full Circle Communications	Chicago	IL
Craig D. Tobin & Associates	Chicago	IL	G & M Electrical	Chicago	IL
CRM Partners, LLC	Elmhurst	IL	G K I, Inc.	Crystal Lake	IL
CSA/MARC Promotions	Indianapolis	IN	G.F. Structures Corporation	Chicago	IL
Cuban American Chamber of Commerce of Illinois	Chicago	IL	Gappie Development Corporation	Chicago	IL
Custom Tool Steel, LLC	Grayslake	IL	General Aviation Manufacturers Association	Washington	DC
			General Iron Industry	Chicago	IL

# SUPPORTERS OF O'HARE MODERNIZATION AGREEMENT

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## BUSINESSES AND ORGANIZATIONS (continued)

General Kinematics Corporation	Crystal Lake	IL	iQuantic, Inc.	Chicago	IL
Gennuso Financial Group	Elk Grove Village	IL	Iron Workers Local #63	Elk Grove Village	IL
German American Chamber of Commerce of the Midwest	Chicago	IL	J & G Insurance	Villa Park	IL
German American Services, Inc.	Chicago	IL	J. C. Harris & Sons, Inc.	Elgin	IL
Gessler, Hughes & Sokol	Chicago	IL	J.H. Chapman Group, LLC	Des Plaines	IL
Girard Chemical Corporation	West Chicago	IL	James Sprinkle & Associates	Palatine	IL
Glazier Local Union 27	Brookfield	IL	James Stewart Electric, Inc.	Northbrook	IL
Goebelt Construction Company	Lincolnwood	IL	Jane Addams Resource Corporation	Chicago	IL
Good Buy Real Estate	Schaumburg	IL	Jerome H. Lipman & Company, Ltd.	Chicago	IL
Great American Train Shows, Ltd.	Villa Park	IL	John G. Shedd Aquarium	Chicago	IL
Great Lakes Kwik Space	Darien	IL	John Sterling Corporation	Richmond	IL
Greater Englewood Business Association	Chicago	IL	JSW Plastics Machinery, Inc.	Elk Grove Village	IL
Greater Roseland Community Development Corporation	Chicago	IL	June Rosner Public Relations	Chicago	IL
Greenoaks Libertyville Mundelein Vernon Hills Chamber of Commerce	Libertyville	IL	K. Andre Consulting	Chicago	IL
Grove Masonry Maintenance, Inc.	Alsip	IL	Kadlec Electric, Inc.	Elgin	IL
Gullo International Development Corp.	Elk Grove Village	IL	Kallman Associates	Oak Brook	IL
H. Borre & Sons, Inc.	Chicago	IL	Kassis Realty Group	Chicago	IL
H.S. Crocker Company	Huntley	IL	Kathy Schaeffer and Associates	Chicago	IL
Hal Bergen & Company	Chicago	IL	Kazi Publications, Inc.	Chicago	IL
Hamilton Grey Technology Search, Inc.	Oak Brook	IL	Keebler and Partners	Chicago	IL
Hamilton Partners	Itasca	IL	Kenny Construction	Wheeling	IL
Hartford	Schiller Park	IL	Kenwood Group, Inc.	Chicago	IL
Hartman Group Publishing/N'DIGO	Chicago	IL	Korean American Community Services	Chicago	IL
Heatmasters, Inc.	Chicago	IL	Korean YMCA of Chicago	Chicago	IL
Heuft USA, Inc.	Downers Grove	IL	L.I.U.N.A. Local 118	Mount Prospect	IL
High Voltage Electric Testing & Maintenance, Inc.	Saint Charles	IL	Laborers Union 4	Chicago	IL
Hillit's Creative Designs	Palatine	IL	Laborers International Union of North America Local 118	Mount Prospect	IL
Hill-Taylor, LLC	Chicago	IL	Lake & Lake Solutions, LLC	Oak Brook	IL
Hilton Northbrook	Northbrook	IL	Lake Shore Plastics Corporation	Chicago	IL
Hinz Lithographing Company	Mount Prospect	IL	Lake Shore Travel, Inc.	Chicago	IL
Hispanic Housing Development Corporation	Chicago	IL	Lake View East Chamber of Commerce	Chicago	IL
HNTB Corporation	Chicago	IL	Lakeview Chamber of Commerce	Chicago	IL
Holiday Inn	Elk Grove Village	IL	Law Offices of Thomas Flannigan	Chicago	IL
Hometown Distributing Company, Inc.	Chicago	IL	League of Chicago Theatres	Chicago	IL
Horizon Manufacturing Enterprises, Inc.	Buffalo Grove	IL	LeClaire Courts Local Advisory Council	Chicago	IL
Host Marriott Services Corporation	Chicago	IL	Lectrostik Corporation	Glendale Heights	IL
Hot Food Boxes, Inc.	Chicago	IL	LG Associates, Inc. d/b/a Asen Computer Associates	Schaumburg	IL
Hotel Employees and Restaurant Employees Union, AFL-CIO	Chicago	IL	Lincoln Park Zoo	Chicago	IL
Hubbard College of Administration Chicago	Des Plaines	IL	Lincoln Square Chamber of Commerce	Chicago	IL
Hudson Tool & Die Company	Franklin Park	IL	Lisle Convention and Visitors Bureau	Lisle	IL
Hyatt Regency Chicago	Chicago	IL	Lithuanian Human Services Council	Chicago	IL
I.B.E.W. Local Union 134	Chicago	IL	LMC, Inc.	De Kalb	IL
ICSD, Inc.	Dundee	IL	Local 241 Amalgamated Transit Union	Chicago	IL
Illinois Federation of Labor	Chicago	IL	Local 9 International Brotherhood of Electrical Workers	Hillside	IL
Illinois Huber Glass, LLC	Chicago	IL	Local Labor Union OWE	Chicago	IL
Illinois Restaurant Association	Waukegan	IL	Local Lodge 1487 IAMAW	Des Plaines	IL
Illinois Road Builders Association	Chicago	IL	Logan & Company, Ltd.	Evanston	IL
Illinois Toolworks, Inc.	Itasca	IL	Logoskirt Corporation	Chicago	IL
Image Rezolutions, Inc.	Glenview	IL	Lotsoff Capital Management	Chicago	IL
Industrial Network, Inc.	Chicago	IL	LS International, Ltd.	Lisle	IL
Infrastructure Engineering, Inc.	Chicago	IL	Lyric Opera of Chicago	Chicago	IL
Ingersoll Milling Machine Company	Buffalo Grove	IL	M. Casey & Company	Chicago	IL
Insignia ESG	Chicago	IL	M-1 Tool Works, Inc.	McHenry	IL
Insty Prints	Rockford	IL	Machinery Data Analysis, Inc.	Oak Brook	IL
Insulated Panel Company	Chicago	IL	Mack & Associates, Ltd.	Chicago	IL
International Air Filtration Corporation	Elk Grove Village	IL	Macomb Area Industrial Development Corporation	Macomb	IL
International Profit Associates, Inc.	Chicago	IL	Main Plastics, Inc.	North Chicago	IL
International Union Of Operating Engineers Local 150	Arlington Heights	IL	Major Adams Youth Academy	Chicago	IL
Investigative Services Agency	Buffalo Grove	IL	Marble Finishers & Polishers Local 87	Chicago	IL
IQ4hire	La Grange	IL	Marketing Out-Of-The-Box, Inc.	Des Plaines	IL
	Chicago	IL	Mats, Inc.	Wood Dale	IL
	Chicago	IL	Maves Farms	Peotone	IL

# SUPPORTERS OF O'HARE MODERNIZATION AGREEMENT

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## BUSINESSES AND ORGANIZATIONS (continued)

Mayfair Civic Association	Chicago	IL	Plasterers 5	Berwyn	IL
Mayfair Variety Travel	Chicago	IL	Plumbers & Pipefitters Union Local 501	Aurora	IL
McClier	Chicago	IL	Portage Park Chamber of Commerce	Portage Park	IL
McGuire Electric Corporation	Lake Zurich	IL	Powell/Kleinschmidt, Inc.	Chicago	IL
Meldinger Consultants	Chicago	IL	Premier Risk Services	Itasca	IL
Mercantile Capital Group, LLC	Northbrook	IL	Prime Group Realty Trust, Inc.	Chicago	IL
Metro Diversified Labs, Inc.	Westchester	IL	Procaccio Painting Company, Inc.	Carol Stream	IL
Mexican American Chamber of Commerce of Illinois	Chicago	IL	Product Research, Inc.	Addison	IL
Mexican Community Committee of South Chicago	Chicago	IL	Prospect Heights Convention & Visitors Bureau	Prospect Heights	IL
Michael Silver and Company	Skokie	IL	Pyramid Career Institute	Chicago	IL
Mid-America Committee for International Business and Government Cooperation, Inc.	Chicago	IL	Quality Float Works, Inc.	Schaumburg	IL
Midwest Warehouse Corporation	Schiller Park	IL	Quinlan and Quinlan, LLC	Chicago	IL
MII International, Inc.	Northbrook	IL	R4 Services, Inc.	Chicago	IL
Minotaur Capital Management, Inc.	Lake Forest	IL	Rail Bolt Corporation	Prospect Heights	IL
Modern Woodmen of America	Rock Island	IL	Regent Products Corporation	River Grove	IL
Moersfelder and Associates, Ltd.	Arlington Heights	IL	Reggio's Pizza, Inc.	Chicago	IL
Moran Transportation	Elk Grove Village	IL	Remax Experts	Buffalo Grove	IL
Morton's of Chicago	Chicago	IL	Reyman Associates	Chicago	IL
M-Tek, Inc.	Elgin	IL	Ribs Restaurant	Des Plaines	IL
Murphy/Jahn, Inc.	Chicago	IL	Richard Hoffman Corporation	Deerfield	IL
Museum of Contemporary Art	Chicago	IL	Richard Knorr International, Ltd.	Chicago	IL
NAI Hiffman	Villa Park	IL	Right/Career Directions, Inc.	Chicago	IL
Nak-Man Corporation	Skokie	IL	Rodriguez & Associates, Inc.	Chicago	IL
National Air Transportation Association (NATA)	Alexandria	VA	Romano Brothers & Company	Evanston	IL
Near West Side Community Development Corporation	Chicago	IL	Roth International, Ltd.	Chicago	IL
Nefertiti Jewelers	Chicago	IL	Rubinos & Mesia Engineers, Inc.	Chicago	IL
Nelson-Lavold Manufacturing Company, Inc.	Chicago	IL	Rush Presbyterian	Chicago	IL
Nia Architects, Inc.	Chicago	IL	S.M.W.I.A. 73	Chicago	IL
Nichols & Nichols Painting	Harvey	IL	Salgado Transport, Inc.	Chicago	IL
North Business & Industrial Council	Chicago	IL	Schirmer Engineering Corporation	Deerfield	IL
North Pulaski - Armitage Chamber of Commerce	Chicago	IL	Schram Advertising Agency	Northbrook	IL
Northern Illinois Coin & Stamp, Inc.	Elgin	IL	Schwarz Paper	Morton Grove	IL
Northern Illinois Fire Sprinkler Advisory Board	Orland Park	IL	Scott Company Mechanical Contractors	Chicago	IL
Northwest Austin Council	Chicago	IL	Scott Lift Truck Corporation	Elk Grove Village	IL
Northwestern Industrial Piping, Inc.	Niles	IL	Scott Stainless Steel, Inc.	Niles	IL
Novacon, LLC	Northbrook	IL	Scully-Jones Corporation	Chicago	IL
Nu-Way Industries, Inc.	Des Plaines	IL	Seehausen Food Centers	Crete	IL
Oak Park Visitors Bureau	Oak Park	IL	SEIU Local 73	Chicago	IL
Oakbrook Limousine, Ltd.	Villa Park	IL	Sequoia Automatic	Crystal Lake	IL
Oakley Construction Company, Inc.	Chicago	IL	Shah Engineering, Inc.	Chicago	IL
O'Brien Recycling Corporation	Franklin Park	IL	Shamrock Electric	Elk Grove Village	IL
Off The Press	Plainfield	IL	Shamrock Manufacturing, Inc.	South Holland	IL
Ojeda Construction Company	Cicero	IL	Shapiro Associates, LTD	Chicago	IL
Okamoto Corporation	Buffalo Grove	IL	Shedd Aquarium	Chicago	IL
Old Town Merchants and Residents Association	Chicago	IL	Sherman Mechanical	Cary	IL
Olesuk Financial Services	McHenry	IL	Sherman Plastics Corporation	Lombard	IL
Ornamental Ironworkers Construction	Lake in the Hills	IL	Shorebank	Chicago	IL
Oucall Computer Network, Inc.	Chicago	IL	Shred Company	Wheeling	IL
Owen Wagener & Company	Schaumburg	IL	Sinsabaugh & Associates, Inc.	Schaumburg	IL
P T G Logistics	Chicago	IL	Smith Research, Inc.	Deerfield	IL
Palwaukee Inn Hotel	Wheeling	IL	Solutions Manufacturing, Inc.	Schaumburg	IL
Parenti & Raffaelli, Ltd.	Mount Prospect	IL	Spanish Action Committee of Chicago	Chicago	IL
Patent Construction Systems	Chicago	IL	Spriggs & Company, Inc.	Glenview	IL
Peak Electronics, Inc.	Skokie	IL	Sprinkler Fitters Union	Alsip	IL
Peoples Co-Op for Housing	Chicago	IL	St. Edmund's Redevelopment Corporation	Chicago	IL
Pepper Construction Company	Chicago	IL	Staubach Company	Chicago	IL
Phenomenal Fitness, Inc.	Chicago	IL	Stephen R. Knutson, AIA Architect	Evanston	IL
Philippine Weekly	Schaumburg	IL	Steppenwolf Theater	Chicago	IL
Phoenix International Freight Services	Wood Dale	IL	Stet & Query Ltd. Partnership	Chicago	IL
Photo Ideas, Inc.	Chicago	IL	Stonewall Psychological Services	Chicago	IL
Pierce & Associates, Inc.	Schaumburg	IL	StyleMaster, Inc.	Chicago	IL
			Suburban Lodge	Elk Grove Village	IL



# SUPPORTERS OF O'HARE MODERNIZATION AGREEMENT

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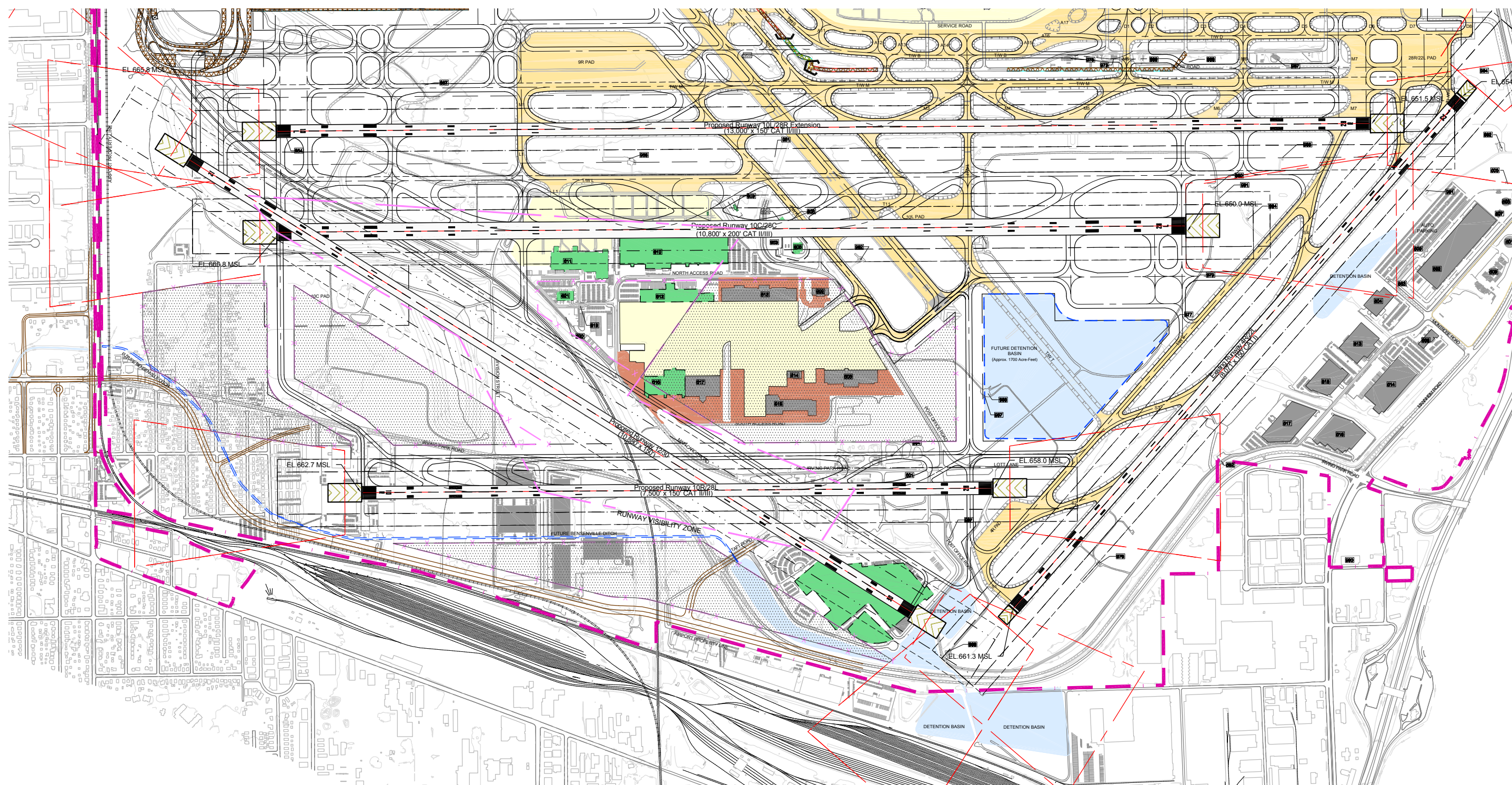
## BUSINESSES AND ORGANIZATIONS (continued)

Sumit Construction Company, Inc.	Skokie	IL	United Brotherhood of Carpenters and	Chicago	IL
Sunset Promotions, Inc.	Evergreen Park	IL	Joiners of America Local 13		
Super 8 Motel River Grove	River Grove	IL	United Parcel Service	Downers Grove	IL
Superior Fomebords Corporation	Chicago	IL	United Service Companies	Chicago	IL
Superior Graphite Company	Chicago	IL	United States Drug Testing Laboratories, Inc.	Des Plaines	IL
Superior Piling, Inc.	Bridgeview	IL	United Stationers, Inc.	Des Plaines	IL
Surplus Equipment	Chicago	IL	United Technologies, Inc.	Chicago	IL
Sweet Rock Communications	Evanston	IL	United Union of Roofers #11, Waterproofs	Chicago	IL
Taqueria Los Comales	Chicago	IL	and Allied Workers		
Targa Investments, LLC.	Middleton	WI	University Village Association	Chicago	IL
Taylor & Associates, A.L.	Chicago	IL	Unzelman & Associates, Ltd.	Chicago	IL
Teamster Joint Council #25	Chicago	IL	Uptown Chamber of Commerce	Chicago	IL
Teamsters Local 706	Chicago	IL	URS Corporation	Rolling Meadows	IL
Teamsters Local 727	Chicago	IL	Vietnamese Association of Illinois	Chicago	IL
Tellabs	Lisle	IL	Vincennes Senior Center	Chicago	IL
Terrestris Builders	Oak Brook	IL	VOA Associates, Inc.	Chicago	IL
Tether Free Solutions, Inc.	Downers Grove	IL	W. H. Smith	Chicago	IL
The Boeing Company	Arlington	VA	Wean's World Of Travel	La Grange	IL
The Charles H. Porter Company	Barrington	IL	Wedge Industries, Inc.	Des Plaines	IL
The Devalk Associates, Ltd.	Chicago	IL	Weglarz Company	Chicago	IL
The Goodman Theater	Chicago	IL	West Side Technical Institute Daley College	Chicago	IL
The Great Frame Up	Chicago	IL	Westside Health Authority	Chicago	IL
The Luse Companies	Melrose Park	IL	WGC Enterprises, Inc.	Glenview	IL
The MI Group	Buffalo Grove	IL	William M. Mercer, Inc.	Chicago	IL
The Peninsula Chicago	Chicago	IL	Women's Business Development Center	Chicago	IL
The Zale Group	Fox River Grove	IL	The Woodlawn Organization	Chicago	IL
The Zell Company	Chicago	IL	Woodlawn Preservation Investment Corporation	Chicago	IL
Thorlief Larsen and Son, Inc.	Itasca	IL	Works Stand Motorcycle Accessories	Crystal Lake	IL
Timber Trails Country Club, Inc.	Western Springs	IL	World Trade Center Chicago	Chicago	IL
Tobi International Corporation	Des Plaines	IL	Wright Technologies, Inc.	Des Plaines	IL
Tri-R Distributing, Inc.	Oak Forest	IL	Wrightwood Community Development Corporation	Chicago	IL
U.S. Equities Realty, LLC	Chicago	IL	Wyndham Garden Hotel, O'Hare	Chicago	IL
Unemployment Consultants	Arlington Heights	IL	Yaish Levi, Ltd.	Chicago	IL
Unileaf	Chicago	IL	Your Private Limousine	Arlington Heights	IL
Union League Club of Chicago	Chicago	IL	YWCA of Metropolitan Chicago	Chicago	IL
Unison Maximus Consulting Solutions, Inc.	Chicago	IL	Zenith Electronics Corporation	Lincolnshire	IL
United Airlines	Elk Grove Village	IL			

*Preliminary Draft  
For Discussion Purposes Only*

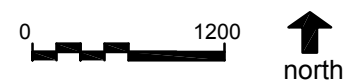
### **III. FAA AIR TRAFFIC ALTERNATE LAYOUT**





Source: Federal Aviation Administration - Air Traffic Division  
Prepared by: Ricondo & Associates, Inc.

Exhibit III-1



## FAA Air Traffic Alternate Layout